

INDUSTRY FOCUS

Wind Energy Renewable Development

Saybrook Associates is an early participant in the Wind Generation, Renewable Energy Industry. As our participation and involvement has increased along with the Industry's growth, we have created a separate Business Unit within our company to better focus upon and better serve clients in meeting the challenges inherent in, and in many cases, unique to this industry. **Saybrook OSRenewables** maintains fully dedicated experienced Project Management and Project Controls resources with which to serve this industry.

We have participated in and contributed to the success of many Wind Farm initiatives – from 'early stage' low-output, land-based initiatives to today's much larger, more efficient, offshore installations. Development of Strategic Execution Plans organizing, prioritizing, and optimizing workflows, Mapping and Managing the complexities in the Permitting processes, coordinating and tracking international Supply Chain logistics, Cost Management of Design and Installation efforts, and Financial Tracking and Management of Leaseholds and Payments established *Conditions for Success* that enabled projects to *Finish Sooner, at Lower Costs, and with Greater Stakeholder Satisfaction*.

CAPABILITIES & DELIVERABLES – We can assist with:

Developing Conditions for Successful Projects:

1. Developing Strategic Work Plans that integrate all Roles, Responsibilities, Decisions, and Key interfaces into a optimized and logically sequenced 'road map' to successful completion
2. Development of Measurable Project Metrics and Key Performance Indicators
3. Integration of the Strategic Execution Plan with the Baseline Budget to provide a complete TIME/COST Performance and Success Measurement Platform.
4. Implement processes with which to assess PROGRESS (How Much) and PERFORMANCE (How Well)

Executing Projects Successfully

1. Mapping and Managing the complex, multijurisdictional, and task-interdependent PERMITTING Process.
2. Measuring and Assessing Expenditures vs. Budget vs. Earned – for both Cost and Schedule – and Trending performance to 'Anticipated at Completion' outcomes
3. Implementing and maintaining a Document Management process that tracks disposition, whereabouts, and actions required for all project documents and communication among and between participants
4. Scope Management and Identification of CHANGE and its Cost and Schedule implications and Impacts
5. 'Forensic' identification of 'Root Causes' for Performance variances – and suggested actions for mitigation or avoidance.
6. Strategic Planning for Optimization of High Value Marine Resources
7. Mapping Modeling, Coordinating, and Managing complex Supply Chain operations
8. Development of Fact and Trend-based reporting delivered 'In Time' for effective Decision Making



Coordination. Control. Communication.

PROGRAM MANAGEMENT AND PROJECT CONTROLS

PROJECTS

We have participated in the following Projects by performing various functions in both the Bidding/Planning into and through the Execution phases.

Name	Location	MW	Developer
Weathersfield Windpark	NY	126	Noble Energy
Chateaugay Windpark	NY	127.5	Noble Energy
Allegany Windpark	NY	130.5	Noble Energy
Ball Hill Windpark	NY	105	Noble Energy
Altona Windpark	NY	97.5	Noble Energy
Clinton Windpark	NY	130	Noble Energy
Bliss Windpark	NY	105	Noble Energy
Revolution Offshore	RI/CT	704	Eversource/Orsted
South Fork Offshore	NY	130	Eversource/Orsted
Sunrise Offshore	NY	880	Eversource/Orsted
BIDDING PROCESS ONLY			
Empire Wind	NY	1260	Eversource/Orsted
Beacon Wind	NY	1230	Eversource/Orsted
Mayflower	MA	1600	Eversource/Orsted

ABOUT SAYBROOK ASSOCIATES

We are a professional services organization offering Program Management and Project Controls solutions to owners of, and investors in, capital project enterprises.

Since 1991, we have provided the Talent, Techniques, and Technology to enable better management of both Capital Investments and Process Improvement initiatives. Our primary focus, and principal objective, is in providing the three essential Deliverables of the Project Management process: Coordination, Control, & Communication that enable projects to complete sooner, at less cost, and with greater stakeholder satisfaction.

Our corporate headquarters is located in Centerbrook, Connecticut, with Regional Offices in Phoenix, Arizona, Philadelphia, Pennsylvania and Cambridge, Massachusetts



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